

BUDGET MANAGEMENT

A. Budget Calendar

Each January the Board will adopt a budget development calendar that identifies activities and sets dates for each step in the budget development process.

B. Budget Directives

Each February the Board will give direction for budget development to include:

1. Reaffirmation or change in mission;
2. Resource allocation (set level of Reserve for Contingency, Workers' Compensation Reserve, any special project reserve, etc.);
3. Determination of the amount of resources estimated to be available for General Fund expenditure with potential increases or decreases during the budget preparation period;
4. Preliminary establishment of base budget for the District and each site.

C. Budget Preparation

1. Prior to March 1 information will be provided to Responsibility Center Managers that will include the status of current expenditures, state and county estimates of revenues, site "base budget" allocations, and targets for increases or decreases.
2. Each college and the central services offices will prepare a site budget through the Responsibility Center Managers using the information provided. Each President may provide additional directions or forms for site budget development to complement these general procedures.
3. Each college will work with the Chief Business Officer in analyzing class offerings as they apply to the development of both revenue and expenditure plans.
4. The aggregate site budget shall be submitted to the Chief Business Officer in the prescribed format. Each President will certify that the site budget has met the Board-approved budget development guidelines. All budget amounts will be rounded to the nearest dollar.

D. Budget Consolidation

The Controller's Office will:

1. Check forms for compliance with instructions;
2. Check mathematical accuracy;
3. Ensure that the aggregate of the budgets submitted is within the site allocation; and

- 57 4. Enter the data into the computer and provide each site a copy of the budget for
58 review.
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60 **E. Budget Presentation and Adoption**
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62 1. Preliminary Budget
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- 64 a. No later than the May Board meeting the Chief Business Officer will
65 present the Preliminary Budget to the Board. No formal action is required
66 by the Board on the Preliminary Budget.
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68 b. Between the time that the Preliminary Budget is developed and the Final
69 Budget is adopted, changes to the budget will be made as additional
70 information is received from the state based on the state budget adoption
71 process.
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73 2. Tentative Budget
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75 No later than July 1 the Board will adopt a Tentative Budget. This budget will
76 reflect changes made to the Preliminary Budget.
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78 3. Final Budget
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80 Prior to the state-prescribed date, the Board will adopt a final budget for the District
81 that reflects changes made to the Tentative Budget and provides the operational
82 budget base for the District for the fiscal year of adoption.
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84 **F. Budget Control**
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86 It is the responsibility of each Responsibility Center Manager to control the budget(s) within
87 his/her assignment. The Controller's Office will provide a monthly budget report and
88 assistance in budget analysis and management as required.
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98 APPROVED: 6/9/94